

Q4 2020

Fornebu, February 12, 2021

Valborg Lundegaard, CEO



Agenda

Aker Carbon Capture in brief

Highlights

Operations and business development

Outlook

Q&A



Aker Carbon Capture in brief

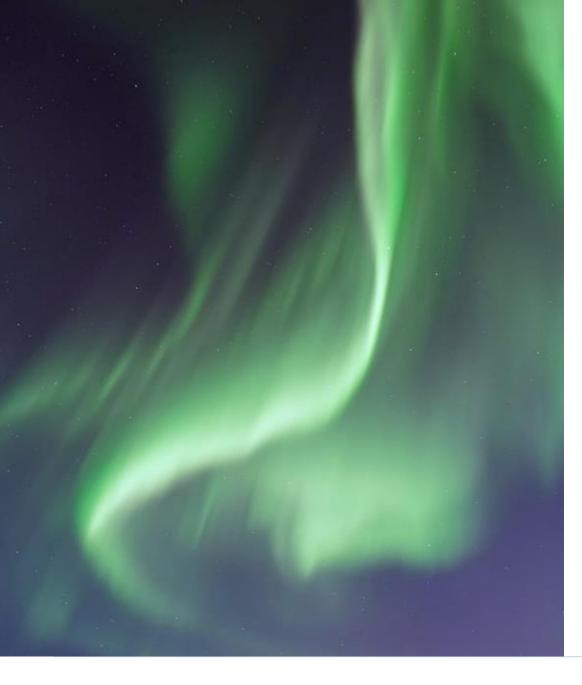
Pure play carbon capture company delivering ready-to-use capture plants

Best-in-class HSE friendly solvent and other patented plant technologies for better all-round plant performance

Validated and certified market-leading proprietary technology with more than 50,000 operating hours







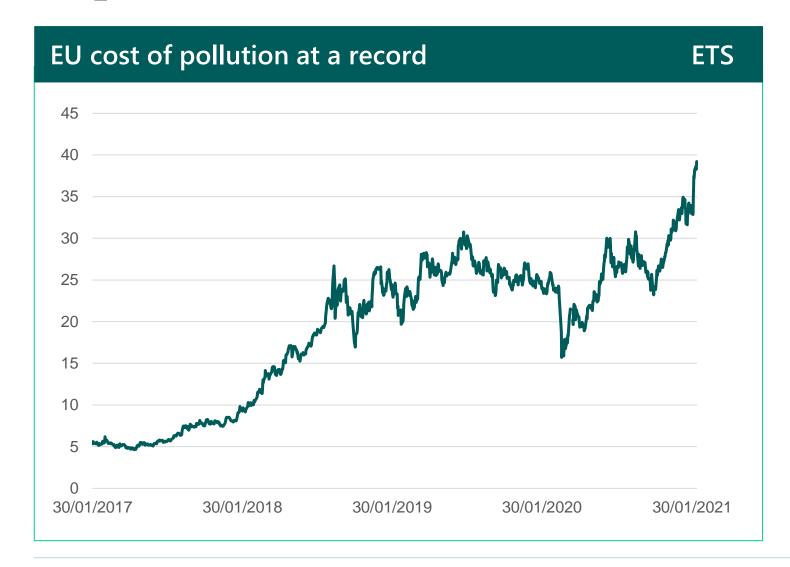
Highlights

EPC contract for **Brevik CCS** project secured, funding for Longship approved

MoUs secured with **strategic partners** to strengthen position in key segments

Customer partnerships developing favourably, new agreements secured

CO₂ prices reach record high



- Carbon prices hit record high €38.08/tonne on Feb 4
- Price of carbon up ~60% since November
- Norway introduces climate action plan
 - CO₂ tax to rise from NOK 590 today towards NOK 2,000 per tonnes in 2030
- UK launches "green industrial revolution"
 - Aims to capture 10m tonnes per year by 2030
- Bank of England warns CO₂
 prices could treble in coming
 years

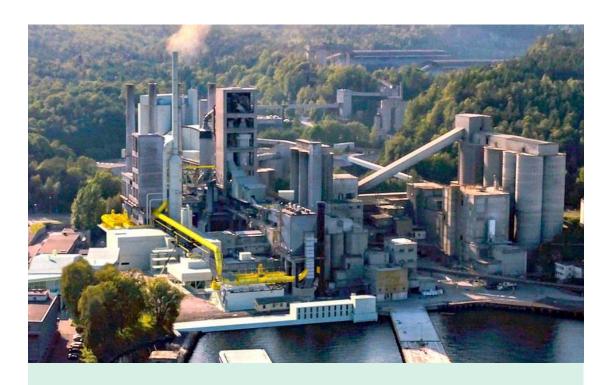
Storage projects underway

- Northern Lights Norway
 - Confirmed
 - Aker Carbon Capture to support Aker Solutions with CO₂ expertise
 - Porthos Netherlands
 - EU proposes €102 million funding
- **Greensands** Denmark
 - Certified by DNV for CO₂ injection and storage
- Selected other storage projects
 - **Ravenna**, Italy
 - Net Zero Teesside, UK
 - Acorn, UK
 - **HyNet North West**, UK
 - Zero Carbon Humber, UK





Our carbon capture product offering



Big Catch

> 400,000 tonnes/year
Optimized with superior heat integration



Just Catch™

40,000 & 100,000 tonnes/year Compact, modularized and cost efficient



Unique HSE profile – a key differentiator

High CO₂ capture rate (~90%) and superior energy optimization

A commercial differentiator

- Minimum liquid waste
- Minimum emission
- Non-toxic
- Efficient reclamation (HSS removal)
- Biodegradable
- Minimum corrosion

Regular amine solvent: High solvent degradation (discoloring) in operation on coal flue gas





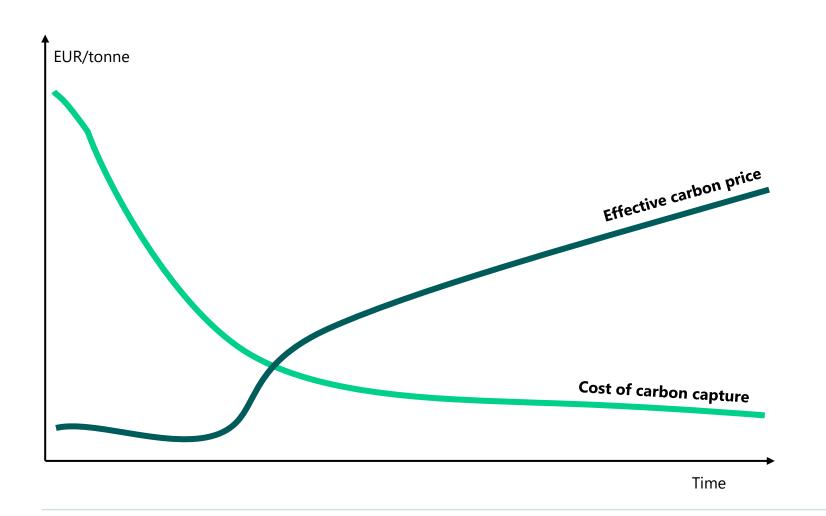
Technology development aimed at improving energy efficiency

- Strategic technology-cooperation agreement with MAN Energy Solutions to develop energyefficient compression solutions for carbon capture and storage applications with heat recovery
 - One of Europe's leading suppliers of compressors
 - Heat transfer from compression systems key for overall power-consumption of CCS plant
 - Eligible for Big Catch projects, including Brevik
 CCS





CCS economics turning positive



Continuous cost reductions

- Standardization of products
- Digitalization
- Technology development
- Competitive supply chains
- Learning by doing

Favorable price development

- Other regulations
- New carbon taxes
- CO₂ quote system design
- Public sentiment





Operations and business developments



Key markets and industries

Main activity in Northern Europe

- Scandinavia
- Benelux
- UK

...leading the way

Prioritized industries

- Cement
- Bio/waste-to-energy
- Blue hydrogen
- Gas-to-power

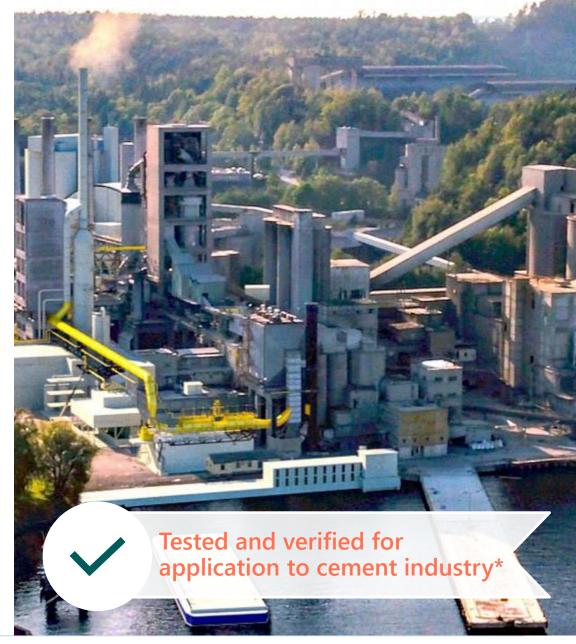


Cement industry

Brevik CCS

- Project to deliver the world's first CCS plant at a cement facility is now underway
- Scope: EPC delivery of a complete CO₂ capture plant in Brevik, Norway for Norcem HeidelbergCement
- Experienced project execution team established
- Subcontract to Aker Solutions for engineering, procurement and management assistance

- 400,000 t/pa capture plant
- Contract value of ~NOK 1.7 billion
- In operation from 2024







Bio/Waste to energy

Hitachi Zosen Inova

- MoU to accelerate carbon capture solutions in the waste to energy industry in Europe
- Combining Aker Carbon Capture's HSE-friendly CCS technology with HZI's proven capabilities as a turnkey supplier of waste to energy plants

Forus Energi & Lyse

 MoU to explore development of a full-scale CCS facility in Stavanger/Sandnes region in southwestern Norway

Twence

EPC secured with customer, project awaiting public funding

Vattenfall

 MoU to support Vattenfall's ambitions to achieve negative emissions in waste and bio-CCS plants



Blue hydrogen

Preem

- Test Campaign with Mobile Test Unit Completed
 - One year campaign, 3,000+ operating hours
- Completed study for application of industrial scale CCS at Hydrogen Production Unit

Haldor Topsoe

- MoU with intention to offer a complete solution for low-carbon hydrogen production
- Combining Haldor Topsoe's proven hydrogen process and Aker Carbon Capture's CCS technology for low-emission, cost-effective production of 'blue' hydrogen – a clean energy carrier with a wide array of applications in industry and as a fuel







Gas to power

Gas power testing in Norway 2008-2010 Current market focus: UK

"Our ambition is to capture 10m/t of carbon dioxide a year by 2030, the equivalent of 4 million cars' worth of annual emissions. We will invest up to £1 billion to support the establishment of CCUS in 4 industrial clusters."

Boris Johnson, UK PM – November 2020

Project opportunities include:

- Net Zero Teesside
- SSE Thermal Keadby 3
- Acorn





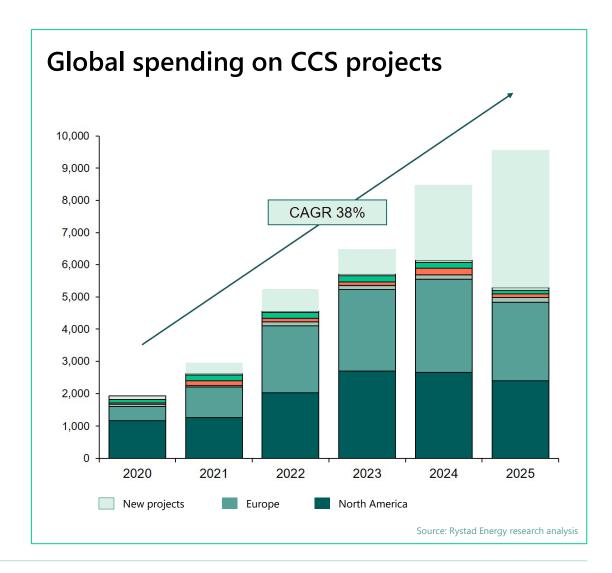
Summary and outlook

CCUS investments rising

- Annual investment in CCUS set to soar 38 percent till 2025 (Source: Rystad Energy)
- Total investments could reach \$9bn in 2025
- 80-90% of investments in Europe and North America

Several large companies launching Net Zero/CCUS investment plans

- Energy companies
- Industrial and process industry
- IT & Technology

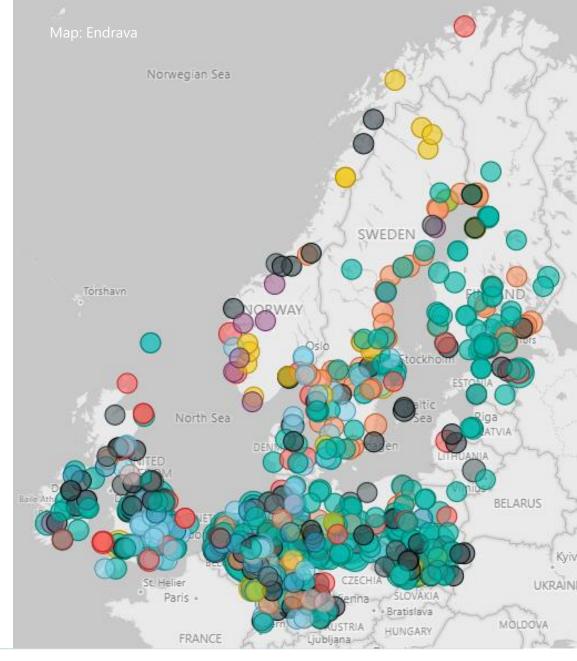




Market outlook

Number of prospects and opportunities increasing

- About 500 industrial plants with emissions of more than 100,000 tonnes per year in target markets
- 8 ongoing project studies for different customers
- 14 projects in the EU Innovation fund funnel
 - Feedback on the funding expected first half of 2021
 - Aker Carbon Capture involved in several of these projects





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10 in 25

Secure contracts to capture **10** million tonnes per annum CO₂ by **2025**

Outlook and priorities

Successfully deliver Brevik CCS project

Position for strategic markets through partnerships

Realize programs to drive down carbon capture costs

Continue developing opportunities in prioritized markets





Q&A

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Appendices

P&L • Balance sheet •

Cash flow

Condensed consolidated income statement

	Jul 8 -		Full yea
Amounts in NOK thousand	Sep 30, 2020	Q4 2020	202
Revenues	5 611	10 191	15 802
Cost of goods sold	(4 680)	(5 275)	(9 955
Salary and other personnel costs	(5 187)	(15 960)	(21 147
Other operating expenses	(8 310)	(19 091)	(27 400
Depreciation		(1 881)	(1 881
Operating profit	(12 566)	(32 015)	(44 581
Financial income	71	391	462
Financial expenses	-	(341)	(341
Net financial items	71	50	121
Earnings before tax	(12 495)	(31 965)	(44 460
Income tax benefit (expense)	-	-	_
Net profit	(12 495)	(31 965)	(44 460
Earnings (loss) per share in NOK (basic and diluted)	0.04	0.06	0.09



Condensed consolidated balance sheet

Amounts in NOK thousand	Sep 30, 2020	Dec 31, 2020	
Assets			
Non-current assets			
Intangible assets	3 004	3 792	
Right-of-use assets	-	13 184	
Fixed assets	2 279	2 610	
Total non-current assets	5 283	19 586	
Current assets			
Trade and other receivables	13 378	7 196	
Cash and cash equivalents	492 571	457 699	
Total current assets	505 949	464 896	
Total assets	511 232	484 481	

Amounts in NOK thousand	Sep 30, 2020	Dec 31, 2020	
Equity and liabilities			
Equity			
Share capital	566 061	566 060	
Other paid-in capital	(81 847)	(114 200)	
Total equity	484 214	451 860	
Non-current liabilities			
Pension liabilities	-	2 849	
Non-current lease liabilities	-	9 272	
Total non-current liabilities	-	12 121	
Current liabilities			
Trade and other payables	27 018	15 592	
Current lease liabilities	-	4 908	
Total current liabilities	27 018	20 500	
Total equity and liabilities	511 232	484 481	



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Condensed consolidated cash flow statement

	Jul 8 -		Full year
Amounts in NOK thousand	Sep 30, 2020	Q4 2020	2020
Profit before tax	(12 495)	(31 965)	(44 460
Adjustment for:			-
Amortisation and depreciation	-	1 881	1 881
Changes in net current operating assets	6 465	10 263	16 728
Accrued interest and foreign exchange	-	308	308
Cash flow from operating activities	(6 030)	(19 515)	(25 545)
Acquisition of property, plant and equipment	(45)	(331)	(376
Payments for capitalized development	(1 354)	(788)	(2 142
Cash flow from investing activities	(1 399)	(1 119)	(2 518
2		(4.400)	
Payment of finance lease liabilities	-	(1 192)	(1 192
Share issue, net of transaction costs	500 000	(12 489)	487 511
Net purchase of treasury shares	-	(558)	(558
Cash flow from financing activities	500 000	(14 238)	485 762
Net cash flow	492 571	(34 872)	457 699
Cash and cash equivalent at the beginning of the period	-	492 571	_
cash and cash equivalent at the end of the period	492 571	457 699	457 699



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